EXTENDED TO MAY 15, 2019

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2017

Open to Public Inspection

A For the 2017 calendar year, or tax year beginning JUL 1, 2017 and ending JUN 30, 2018

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/ terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization
ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) 601 S. FIGUEROA STREET, 4TH FLOOR

Room/suite

City or town, state or province, country, and ZIP or foreign postal code LOS ANGELES, CA 90017

F Name and address of principal officer: DAVID LAUCK
SAME AS C ABOVE

D Employer identification number 95-4779029

E Telephone number 213-943-4930

G Gross receipts $ 29,155,185.

H(a) Is this a group return for subordinates? ☐ Yes ☒ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. (see instructions)

H(c) Group exemption number ▶

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW.LAALLIANCE.ORG

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation: 2003

M State of legal domicile: CA

Part I Summary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O	
	2	Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.	
	3	Number of voting members of the governing body (Part VI, line 1a)	19
	4	Number of independent voting members of the governing body (Part VI, line 1b)	19
	5	Total number of individuals employed in calendar year 2017 (Part V, line 2a)	129
	6	Total number of volunteers (estimate if necessary)	30
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	0.
	b	Net unrelated business taxable income from Form 990-T, line 34	94,988.

			Prior Year	Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)	23,441,534.	9,793,628.
	9	Program service revenue (Part VIII, line 2g)	17,314,936.	17,542,269.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	2,308,743.	1,345,933.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.	208,815.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	43,065,213.	28,890,645.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	10,305,455.	12,573,032.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 1,072,493.		
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	29,904,273.	10,217,187.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	40,209,728.	22,790,219.
	19	Revenue less expenses. Subtract line 18 from line 12	2,855,485.	6,100,426.

			Beginning of Current Year	End of Year
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	70,461,038.	77,255,870.
	21	Total liabilities (Part X, line 26)	28,142,034.	28,836,440.
	22	Net assets or fund balances. Subtract line 21 from line 20	42,319,004.	48,419,430.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

▶ Signature of officer — Date

▶ DAVID LAUCK, CHIEF FINANCIAL OFFICER
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check if self-employed	PTIN
LIOR TEMKIN	LIOR TEMKIN	05/22/19	☐	P00748170

Firm's name ▶ SINGERLEWAK LLP — Firm's EIN ▶ 95-2302617

Firm's address ▶ 10960 WILSHIRE BLVD. STE 700
LOS ANGELES, CA 90024-3783 — Phone no. (310) 477-3924

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III X

1 Briefly describe the organization's mission:
SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ..... ☐ Yes ☒ No
If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ..... ☐ Yes ☒ No
If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 8,482,339. including grants of $) (Revenue $ 17,542,269.)
THE ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS (THE "ALLIANCE") IS A NONPROFIT CHARTER MANAGEMENT ORGANIZATION COMMITTED TO CREATING HIGH-PERFORMING, SMALL, COLLEGE-READY MIDDLE SCHOOLS AND HIGH SCHOOLS IN LOS ANGELES.

4b (Code:) (Expenses $ including grants of $) (Revenue $)

4c (Code:) (Expenses $ including grants of $) (Revenue $)

4d Other program services (Describe in Schedule O.)
(Expenses $ including grants of $) (Revenue $)

4e Total program service expenses ▶ 8,482,339.

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete *Schedule B, Schedule of Contributors*?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? *If "Yes," complete Schedule D, Part V*	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		X
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d	X	
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		X
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I*	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18	X	
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21		X
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25a*	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28b		X
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33	X	
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b	X	
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? **Note.** All Form 990 filers are required to complete Schedule O	38	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	84		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	129		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to *e-file* (see instructions)				
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?	3a		X	
b	If "Yes," has it filed a Form 990-T for this year? *If "No," to line 3b, provide an explanation in Schedule O*	3b		X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a			X
b	If "Yes," enter the name of the foreign country: ▶				
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a			X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b			X
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c			
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a			X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b			
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		X	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c			X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e			X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f			X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g			X
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h			X
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8			
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a			
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b			
10	**Section 501(c)(7) organizations.** Enter:				
a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	**Section 501(c)(12) organizations.** Enter:				
a	Gross income from members or shareholders	11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?	12a			
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state?	13a			
	Note. See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a			X
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O*	14b			

Part VI Governance, Management, and Disclosure *For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI X

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	19		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.				
b	Enter the number of voting members included in line 1a, above, who are independent	1b	19		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		X	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3			X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4			X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6	Did the organization have members or stockholders?	6			X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?	8a		X	
b	Each committee with authority to act on behalf of the governing body?	8b		X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O*	9			X

Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	X	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		X
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this was done*	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ CA

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☐ Another's website ☒ Upon request ☒ Other *(explain in Schedule O)*

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records: ▶

DAVID LAUCK - 213-943-4930

601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) JAMES ANDREWS	1.00									
DIRECTOR (AS OF 7/17)		X						0.	0.	0.
(2) ALAN ARKATOV	1.00									
DIRECTOR		X						0.	0.	0.
(3) FRANK BAXTER	1.00									
DIRECTOR		X						0.	0.	0.
(4) BRETT BREWER	1.00									
DIRECTOR		X						0.	0.	0.
(5) CARLA CHRISTOFFERSON	1.00									
DIRECTOR (UNTIL 10/17)		X						0.	0.	0.
(6) JOSEPH DRAKE	1.00									
DIRECTOR & CO-CHAIR		X						0.	0.	0.
(7) DAVID FISHER	1.00									
DIRECTOR		X						0.	0.	0.
(8) CECILIA AGUILERA GLASSMANS	1.00									
DIRECTOR (AS OF 7/17)		X						0.	0.	0.
(9) TOM HEYMANN	1.00									
DIRECTOR (AS OF 7/17)		X						0.	0.	0.
(10) ERIK KRONSTADT	1.00									
DIRECTOR		X						0.	0.	0.
(11) MEYER LUSKIN	1.00									
DIRECTOR (UNTIL 6/18)		X						0.	0.	0.
(12) JEFF MARINE	1.00									
DIRECTOR & CO-CHAIR		X						0.	0.	0.
(13) RICHARD MERKIN	1.00									
DIRECTOR (UNTIL 12/17)		X						0.	0.	0.
(14) WILLIAM OUCHI	1.00									
DIRECTOR		X						0.	0.	0.
(15) ELIZABETH GREGORY RIORDAN	1.00									
DIRECTOR (AS OF 7/17)		X						0.	0.	0.
(16) VIRGIL ROBERTS	1.00									
DIRECTOR		X						0.	0.	0.
(17) DARLINE ROBLES	1.00									
DIRECTOR		X						0.	0.	0.

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) FRED SIMMONS	1.00									
DIRECTOR		X						0.	0.	0.
(19) EVA STERN	1.00									
DIRECTOR		X						0.	0.	0.
(20) RACHEL KAGANOFF STERN	1.00									
DIRECTOR		X						0.	0.	0.
(21) RONALD SUGAR	1.00									
DIRECTOR		X						0.	0.	0.
(22) DALE OKUNO	1.00									
DIRECTOR & SECRETARY		X		X				0.	0.	0.
(23) DAN KATZIR	40.00									
CEO				X				405,779.	0.	30,821.
(24) DAVID LAUCK	40.00									
CFO	1.00			X				184,916.	0.	27,656.
(25) CATHERINE E. SUITOR	40.00									
CDO/CCO					X			179,614.	0.	25,798.
(26) ZAINAB ALI	40.00									
CHIEF OF STAFF					X			181,250.	0.	15,325.
1b **Sub-total** ▶								951,559.	0.	99,600.
c **Total from continuation sheets to Part VII, Section A** ▶								1,197,364.	0.	112,741.
d **Total (add lines 1b and 1c)** ▶								2,148,923.	0.	212,341.

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 18

		Yes	No
3 Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ALVAREZ & MARSAL PUBLIC SECTOR SERVICES, LL 600 MADISON AVE, 6TH FL, NEW YORK, NY 10022	CONSULTANT	891,124.
LAW OFFICES OF MIDDLETON, YOUNG, AND MINNEY 655 UNIVERSITY AVE SUITE 150 , 655 UNIVER	LEGAL	227,235.
JAN LEIGHT, 6700 PACIFIC COAST HIGHWAY SUITE 237, LONG BEACH, CA 90803	CONSULTANT	200,100.
LISA RUSHING 1804 10TH STREET #2, SANTA MONICA, CA 90404	CONSULTANT	189,192.
SINGERLEWAK LLP, 10960 WILSHIRE BLVD 7TH FL, LOS ANGELES, CA 90024	LEGAL	176,292.

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶ 5

SEE PART VII, SECTION A CONTINUATION SHEETS

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) ANA MENEZES	40.00									
CAO					X			221,250.	0.	15,591.
(28) ROBERT ANTHONY ESCALANTE	40.00									
GENERAL COUNSEL					X			199,642.	0.	15,344.
(29) MONICA VICTORIA VASQUEZ	40.00									
CHIEF TALENT OFFICER					X			166,889.	0.	19,960.
(30) YASMIN PACHNANDA	40.00									
CCO						X		139,041.	0.	24,195.
(31) MARIAH CONE	40.00									
DIRECTOR, SCHOOL LEADERSHIP						X		137,500.	0.	13,902.
(32) JENNIFER DRAKE	40.00									
VP, SPECIAL PROJECTS						X		120,000.	0.	13,078.
(33) MAYNOR O. GARCIA	40.00									
VP, PRESIDENT OF TECHNOLOGY						X		112,700.	0.	5,635.
(34) TISHSHA TANAY HOPSON	40.00									
DIRECTOR, EDUCATOR EFFECTIVENESS						X		100,342.	0.	5,036.
Total to Part VII, Section A, line 1c								1,197,364.		112,741.

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c	790,960.				
	d Related organizations	1d					
	e Government grants (contributions)	1e	1,034,034.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	7,968,634.				
	g Noncash contributions included in lines 1a-1f: $ 417,993.						
	h **Total.** Add lines 1a-1f ▶			9,793,628.			
Program Service Revenue		Business Code					
	2a ADMINISTRATIVE SERVICES FEE	900099		17,542,269.	17,542,269.		
	b						
	c						
	d						
	e						
	f All other program service revenue						
	g **Total.** Add lines 2a-2f ▶			17,542,269.			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts) ▶			1,345,933.			1,345,933.
	4 Income from investment of tax-exempt bond proceeds ▶						
	5 Royalties ▶						
		(i) Real	(ii) Personal				
	6a Gross rents						
	b Less: rental expenses						
	c Rental income or (loss)						
	d Net rental income or (loss) ▶						
		(i) Securities	(ii) Other				
	7a Gross amount from sales of assets other than inventory						
	b Less: cost or other basis and sales expenses						
	c Gain or (loss)						
	d Net gain or (loss) ▶						
	8a Gross income from fundraising events (not including $ 790,960. of contributions reported on line 1c). See Part IV, line 18	a	264,540.				
	b Less: direct expenses	b	264,540.				
	c Net income or (loss) from fundraising events ▶			0.			
	9a Gross income from gaming activities. See Part IV, line 19	a					
	b Less: direct expenses	b					
	c Net income or (loss) from gaming activities ▶						
	10a Gross sales of inventory, less returns and allowances	a					
	b Less: cost of goods sold	b					
	c Net income or (loss) from sales of inventory ▶						
	Miscellaneous Revenue	Business Code					
	11a OTHER INCOME	900099		208,815.			208,815.
	b						
	c						
	d All other revenue						
	e **Total.** Add lines 11a-11d ▶			208,815.			
	12 **Total revenue.** See instructions. ▶			28,890,645.	17,542,269.	0.	1,554,748.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX X

	Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,761,820.	771,950.	879,269.	110,601.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	8,614,918.	3,791,347.	4,277,418.	546,153.
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	755,356.	313,756.	399,688.	41,912.
10	Payroll taxes	1,440,938.	598,530.	762,456.	79,952.
11	Fees for services (non-employees):				
a	Management				
b	Legal	290,126.	53,521.	218,765.	17,840.
c	Accounting	23,481.	4,332.	17,705.	1,444.
d	Lobbying				
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	4,853,474.	932,986.	3,874,047.	46,441.
12	Advertising and promotion				
13	Office expenses	465,976.	55,164.	394,958.	15,854.
14	Information technology	34,838.	6,427.	26,269.	2,142.
15	Royalties				
16	Occupancy	1,209,408.	135,967.	933,416.	140,025.
17	Travel	119,857.	17,343.	97,125.	5,389.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	1,420,131.	1,418,576.	1,555.	
21	Payments to affiliates	172,977.	25,029.	140,171.	7,777.
22	Depreciation, depletion, and amortization	290,009.	125,629.	164,380.	
23	Insurance	135,351.	19,585.	109,681.	6,085.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a	SCHOLARSHIP EXPENSE	515,825.	74,638.	417,996.	23,191.
b	PUBLIC RELATIONS	249,676.	36,127.	202,324.	11,225.
c	BOOKS AND SUPPLIES	162,665.	61,873.	96,621.	4,171.
d	PRINTING AND POSTAGE	119,097.	17,233.	96,510.	5,354.
e	All other expenses	154,296.	22,326.	125,033.	6,937.
25	**Total functional expenses.** Add lines 1 through 24e	22,790,219.	8,482,339.	13,235,387.	1,072,493.
26	**Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash - non-interest-bearing		23,682,931.	1	25,919,425.
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net		2,485,486.	3	3,236,498.
	4	Accounts receivable, net			4	
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L			6	
	7	Notes and loans receivable, net		22,885,256.	7	22,828,748.
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		962,281.	9	1,106,521.
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 3,110,900.			
	b	Less: accumulated depreciation	10b 967,893.	1,748,557.	10c	2,143,007.
	11	Investments - publicly traded securities			11	
	12	Investments - other securities. See Part IV, line 11			12	
	13	Investments - program-related. See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		18,696,527.	15	22,021,671.
	16	**Total assets.** Add lines 1 through 15 (must equal line 34)		70,461,038.	16	77,255,870.
Liabilities	17	Accounts payable and accrued expenses		2,525,053.	17	2,546,174.
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities		20,000.	20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third parties		20,997,648.	23	20,995,520.
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		4,599,333.	25	5,294,746.
	26	**Total liabilities.** Add lines 17 through 25		28,142,034.	26	28,836,440.
Net Assets or Fund Balances		**Organizations that follow SFAS 117 (ASC 958), check here ▶ [X] and complete lines 27 through 29, and lines 33 and 34.**				
	27	Unrestricted net assets		37,200,882.	27	43,497,653.
	28	Temporarily restricted net assets		5,118,122.	28	4,921,777.
	29	Permanently restricted net assets			29	
		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 30 through 34.				
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building, or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		42,319,004.	33	48,419,430.
	34	Total liabilities and net assets/fund balances		70,461,038.	34	77,255,870.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	28,890,645.
2	Total expenses (must equal Part IX, column (A), line 25)	2	22,790,219.
3	Revenue less expenses. Subtract line 2 from line 1	3	6,100,426.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	42,319,004.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	48,419,430.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII ☐

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2a		X
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis	2b	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	2c	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2017

Open to Public Inspection

Name of the organization	**Employer identification number**
ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS	95-4779029

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____

10 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**

b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**

c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**

d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**

e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations .....

g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	(iv) No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	9,056,174.	23,216,302.	32,145,846.	23,477,187.	9,793,628.	97,689,137.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	9,056,174.	23,216,302.	32,145,846.	23,477,187.	9,793,628.	97,689,137.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						3,197,013.
6 **Public support.** Subtract line 5 from line 4.						94,492,124.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
7 Amounts from line 4	9,056,174.	23,216,302.	32,145,846.	23,477,187.	9,793,628.	97,689,137.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	1,100,360.	1,308,431.	1,313,247.	1,317,546.	1,345,933.	6,385,517.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	6,886,220.	3,156.	6,416,137.	534,581.	208,815.	14,048,909.
11 **Total support.** Add lines 7 through 10						118,123,563.

12 Gross receipts from related activities, etc. (see instructions)	12	77,291,768.

13 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f))	14	79.99 %
15 Public support percentage from 2016 Schedule A, Part II, line 14	15	78.91 %

16a **33 1/3% support test - 2017.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☒

b **33 1/3% support test - 2016.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

17a **10% -facts-and-circumstances test - 2017.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐

b **10% -facts-and-circumstances test - 2016.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ ☐

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support.** (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 **Total support.** (Add lines 9, 10c, 11, and 12.)						

14 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2017 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2016 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for **2017** (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from **2016** Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests - 2017.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support tests - 2016.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ ☐

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in* **Part VI** *how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in* **Part VI** *how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer (b) and (c) below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in* **Part VI** *when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in* **Part VI** *what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in* **Part VI,** *including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in* **Part VI.**	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in* **Part VI.**	9b		
c	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* **Part VI.**	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)*	10b		

Part IV Supporting Organizations *(continued)*

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? *If "Yes" to a, b, or c, provide detail in* **Part VI.**	11c		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? *If "No," describe in* **Part VI** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* **Part VI** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*	2		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* **Part VI** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	1		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* **Part VI** *how the organization maintained a close and continuous working relationship with the supported organization(s).*	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* **Part VI** *the role the organization's supported organizations played in this regard.*	3		

Section E. Type III Functionally Integrated Supporting Organizations

1 *Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea* **(see instructions).**

a ☐ The organization satisfied the Activities Test. *Complete* **line 2** *below.*

b ☐ The organization is the parent of each of its supported organizations. *Complete* **line 3** *below.*

c ☐ The organization supported a governmental entity. *Describe in* **Part VI** *how you supported a government entity (see instructions).*

			Yes	No
2	Activities Test. **Answer (a) and (b) below.**			
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in* **Part VI identify those supported organizations and explain** *how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* **Part VI** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	2b		
3	Parent of Supported Organizations. **Answer (a) and (b) below.**			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *Provide details in* **Part VI.**	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in* **Part VI** *the role played by the organization in this regard.*	3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 **Adjusted Net Income** (subtract lines 5, 6, and 7 from line 4)	8		

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d **Total** (add lines 1a, 1b, and 1c)	1d		
e **Discount** claimed for blockage or other factors (explain in detail in **Part VI**):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035	6		
7 Recoveries of prior-year distributions	7		
8 **Minimum Asset Amount** (add line 7 to line 6)	8		

Section C - Distributable Amount		Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2 Enter 85% of line 1	2	
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4 Enter greater of line 2 or line 3	4	
5 Income tax imposed in prior year	5	
6 **Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

7 ☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** *(continued)*

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	
4	Amounts paid to acquire exempt-use assets	
5	Qualified set-aside amounts (prior IRS approval required)	
6	Other distributions (describe in **Part VI**). See instructions.	
7	**Total annual distributions.** Add lines 1 through 6.	
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in **Part VI**). See instructions.	
9	Distributable amount for 2017 from Section C, line 6	
10	Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)		(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1	Distributable amount for 2017 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2017 (reasonable cause required- explain in **Part VI**). See instructions.			
3	Excess distributions carryover, if any, to 2017			
a				
b	From 2013			
c	From 2014			
d	From 2015			
e	From 2016			
f	**Total** of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2017 distributable amount			
i	Carryover from 2012 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2017 from Section D, line 7: $			
a	Applied to underdistributions of prior years			
b	Applied to 2017 distributable amount			
c	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2017, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in **Part VI.** See instructions.			
6	Remaining underdistributions for 2017. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in **Part VI**. See instructions.			
7	**Excess distributions carryover to 2018.** Add lines 3j and 4c.			
8	Breakdown of line 7:			
a	Excess from 2013			
b	Excess from 2014			
c	Excess from 2015			
d	Excess from 2016			
e	Excess from 2017			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule B
(Form 990, 990-EZ, or 990-PF)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2017

Name of the organization	Employer identification number
ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS	95-4779029

Organization type (check one):

Filers of:	Section:
Form 990 or 990-EZ	[X] 501(c)(3) (enter number) organization
	[ ] 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	[ ] 527 political organization
Form 990-PF	[ ] 501(c)(3) exempt private foundation
	[ ] 4947(a)(1) nonexempt charitable trust treated as a private foundation
	[ ] 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

[ ] For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

[X] For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** $5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

[ ] For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

[ ] For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling $5,000 or more during the year ..... ▶ $ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization	Employer identification number
ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS	95-4779029

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	GO ALONGSIDE FOUNDATION 10560 WILSHIRE BOULEVARD, SUITE 504 LOS ANGELES, CA 90024	$ 1,400,000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
2	GREAT PUBLIC SCHOOLS NOW 1150 S. OLIVE STREET SUITE 1325 LOS ANGELES, CA 90015	$ 505,000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
3	STEVEN AND CONNIE BALLMER P.O. BOX 1558 BELLEVUE, WA 98009	$ 500,000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
4	THE RIORDAN FOUNDATION 625 FAIR OAKS AVENUE, SUITE 360 SOUTH PASADENA, CA 91030	$ 500,000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
5	JEFFREY AND JONI MARINE CHARITABLE FOUNDATION 53 BEVERLY PARK BEVERLY HILLS, CA 90210	$ 385,857.	Person [X] Payroll [ ] Noncash [X] (Complete Part II for noncash contributions.)
6	BAXTER 2014 FAMILY FOUNDATION 625 FAIR OAKS AVENUE, SUITE 360 SOUTH PASADENA, CA 91030	$ 385,000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)

Name of organization	Employer identification number
ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS	95-4779029

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	THE BROAD FOUNDATION 10900 WILSHIRE BLVD, 12TH FLOOR LOS ANGELES, CA 90024	$ 350,000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
8	EVA AND MARC STERN 23700 MALIBU COLONY ROAD MALIBU, CA 90265	$ 270,080.	Person [X] Payroll [ ] Noncash [X] (Complete Part II for noncash contributions.)
9	THE GREEN FOUNDATION 3070 LOMBARDY ROAD PASADENA, CA 91107	$ 250,000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
10	BUDDY D. PHILPOT P.O. BOX 2030 BENTOVILLE, AR 72712	$ 250,000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)

Name of organization	Employer identification number
ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS	95-4779029

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
5	VARIOUS STOCK	$ 320,857.	07/06/17
8	510 SHARES OF DEERE & CO STOCK	$ 80,080.	02/05/18
		$	
		$	
		$	
		$	

Name of organization	Employer identification number
ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS	95-4779029

Part III *Exclusively* religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than $1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of $1,000 or less for the year. (Enter this info. once.) ▶ $ _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

FORM 990 REASONABLE CAUSE FOR LATE FILING STATEMENT 1

REASONABLE CAUSE WAIVER REQUEST - IRC 6651, FAILURE TO FILE PENALTY, LATE FILED RETURN DUE TO CCH SOFTWARE OUTAGE.

SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2017

Open to Public Inspection

Name of the organization	Employer identification number
ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS	95-4779029

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
- ☐ Preservation of land for public use (e.g., recreation or education)
- ☐ Protection of natural habitat
- ☐ Preservation of open space
- ☐ Preservation of a historically important land area
- ☐ Preservation of a certified historic structure

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

		Held at the End of the Tax Year
a	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
c	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ $ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

(ii) Assets included in Form 990, Part X ▶ $ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

b Assets included in Form 990, Part X ▶ $ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange programs
e ☐ Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ▶ _____ %
b Permanent endowment ▶ _____ %
c Temporarily restricted endowment ▶ _____ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

		Yes	No
(i) unrelated organizations	3a(i)		
(ii) related organizations	3a(ii)		
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings		2,147,122.	764,950.	1,382,172.
c Leasehold improvements		90,544.	49,543.	41,001.
d Equipment		766,834.	121,264.	645,570.
e Other		106,400.	32,136.	74,264.
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, column (B), line 10c.)* ▶				2,143,007.

Schedule D (Form 990) 2017

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

	(a) Description	(b) Book value
(1)	DEPOSITS	60,295.
(2)	CONSTRUCTION IN PROGRESS	1,840,102.
(3)	INTERCOMPANY RECEIVABLES	20,121,274.
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶		22,021,671.

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	INTERCOMPANY PAYABLES	1,396,448.
(3)	DEBT - CURRENT PORTION	3,772,487.
(4)	DEFERRED RENT	125,811.
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶		5,294,746.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII [X]

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	190,408,002.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	161,517,357.		
e	Add lines 2a through 2d			2e	161,517,357.
3	Subtract line 2e from line 1			3	28,890,645.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines 4a and 4b			4c	0.
5	Total revenue. Add lines 3 and 4c. *(This must equal Form 990, Part I, line 12.)*			5	28,890,645.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	189,134,990.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d	166,344,771.		
e	Add lines 2a through 2d			2e	166,344,771.
3	Subtract line 2e from line 1			3	22,790,219.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines 4a and 4b			4c	0.
5	Total expenses. Add lines 3 and 4c. *(This must equal Form 990, Part I, line 18.)*			5	22,790,219.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

ALLIANCE IS EXEMPT FROM FEDERAL AND STATE INCOME TAXES UNDER INTERNAL REVENUE CODE 501(C)(3) AND CALIFORNIA REVENUE AND TAXATION CODE 23701(D). ACCORDINGLY, NO PROVISION FOR INCOME TAXES IS INCLUDED IN THE ACCOMPANYING FINANCIAL STATEMENTS. ALLIANCE, ITS SUBSIDIARIES AND ITS AFFILIATES FILE ANNUAL INFORMATIONAL TAX RETURNS IN THE U.S. FEDERAL AND CALIFORNIA JURISDICTIONS.

AS OF AND FOR THE YEARS ENDED JUNE 30, 2018 AND 2017, ALLIANCE HAD NO MATERIAL UNRECOGNIZED/DERECOGNIZED TAX BENEFITS OR TAX PENALTIES OR INTEREST.

Part XIII Supplemental Information *(continued)*

PART XI, LINE 2D - OTHER ADJUSTMENTS:

INCOME ALLOCATED TO OTHER SCHOOLS	161,252,817.
FUNDRAISING EXPENSES	264,540.
TOTAL TO SCHEDULE D, PART XI, LINE 2D	161,517,357.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

EXPENSE ALLOCATED TO OTHER SCHOOLS	166,080,231.
FUNDRAISING EXPENSES	264,540.
TOTAL TO SCHEDULE D, PART XII, LINE 2D	166,344,771.

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than $15,000 on Form 990-EZ, line 6a.

▶ **Attach to Form 990 or Form 990-EZ.**

▶ Go to *www.irs.gov/Form990* for the latest instructions.

OMB No. 1545-0047

2017

Open to Public Inspection

Name of the organization	Employer identification number
ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS	95-4779029

Part I **Fundraising Activities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- a ☐ Mail solicitations
- b ☐ Internet and email solicitations
- c ☐ Phone solicitations
- d ☐ In-person solicitations
- e ☐ Solicitation of non-government grants
- f ☐ Solicitation of government grants
- g ☐ Special fundraising events

2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No

b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least $5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions? Yes	(iii) No	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
Total ▶						

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than $15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than $5,000.

		(a) Event #1 LEADERS OF CHANGE EVENT (event type)	(b) Event #2 HEROES AMONG US EVENT (event type)	(c) Other events NONE (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1 Gross receipts	362,250.	693,250.		1,055,500.
	2 Less: Contributions	286,890.	504,070.		790,960.
	3 Gross income (line 1 minus line 2)	75,360.	189,180.		264,540.
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs				
	7 Food and beverages				
	8 Entertainment				
	9 Other direct expenses	75,360.	189,180.		264,540.
	10 Direct expense summary. Add lines 4 through 9 in column (d) ▶				264,540.
	11 Net income summary. Subtract line 10 from line 3, column (d) ▶				0.

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than $15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	☐ Yes ____ % ☐ No	☐ Yes ____ % ☐ No	☐ Yes ____ % ☐ No	
	7 Direct expense summary. Add lines 2 through 5 in column (d) ▶				
	8 Net gaming income summary. Subtract line 7 from line 1, column (d) ▶				

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain: _____

11 Does the organization conduct gaming activities with nonmembers? ☐ Yes ☐ No

12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No

13 Indicate the percentage of gaming activity conducted in:

a The organization's facility 13a %

b An outside facility 13b %

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶

Address ▶

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ $ _____ and the amount of gaming revenue retained by the third party ▶ $ _____

c If "Yes," enter name and address of the third party:

Name ▶

Address ▶

16 Gaming manager information:

Name ▶

Gaming manager compensation ▶ $ _____

Description of services provided ▶

☐ Director/officer ☐ Employee ☐ Independent contractor

17 Mandatory distributions:

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ $

Part IV **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Part IV Supplemental Information *(continued)*

SCHEDULE J (Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2017

Open to Public Inspection

Name of the organization: ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS

Employer identification number: 95-4779029

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	☐ First-class or charter travel	☐ Housing allowance or residence for personal use		
	☐ Travel for companions	☐ Payments for business use of personal residence		
	☐ Tax indemnification and gross-up payments	☐ Health or social club dues or initiation fees		
	☐ Discretionary spending account	☐ Personal services (such as, maid, chauffeur, chef)		
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	☐ Compensation committee	☒ Written employment contract		
	☐ Independent compensation consultant	☐ Compensation survey or study		
	☐ Form 990 of other organizations	☒ Approval by the board or compensation committee		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a	Receive a severance payment or change-of-control payment?	4a	X	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) DAN KATZIR	(i)	293,779.	100,000.	12,000.	15,000.	15,821.	436,600.	0.
CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) DAVID LAUCK	(i)	169,916.	15,000.	0.	8,875.	18,781.	212,572.	0.
CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) CATHERINE E. SUITOR	(i)	164,614.	15,000.	0.	8,563.	17,235.	205,412.	0.
CDO/CCO	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) ZAINAB ALI	(i)	166,250.	15,000.	0.	8,313.	7,012.	196,575.	0.
CHIEF OF STAFF	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) ANA MENEZES	(i)	201,250.	20,000.	0.	10,063.	5,528.	236,841.	0.
CAO	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) ROBERT ANTHONY ESCALANTE	(i)	195,682.	0.	3,960.	9,784.	5,560.	214,986.	0.
GENERAL COUNSEL	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) MONICA VICTORIA VASQUEZ	(i)	166,889.	0.	0.	8,426.	11,534.	186,849.	0.
CHIEF TALENT OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) YASMIN PACHNANDA	(i)	124,041.	15,000.	0.	7,042.	17,153.	163,236.	0.
CCO	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) MARIAH CONE	(i)	137,500.	0.	0.	6,875.	7,027.	151,402.	0.
DIRECTOR, SCHOOL LEADERSHIP	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4A:

PER CONFIDENTIALITY AGREEMENT SIGNED BY THE ORGANIZATION, THE SEVERANCE PACKAGE PAID TO AN EMPLOYEE IS NOT OPEN FOR PUBLIC INSPECTION BUT IS AVAILABLE TO THE IRS UPON REQUEST.

SCHEDULE M (Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2017

Open To Public Inspection

Name of the organization: ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS

Employer identification number: 95-4779029

Part I Types of Property

		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art - Works of art				
2	Art - Historical treasures				
3	Art - Fractional interests				
4	Books and publications				
5	Clothing and household goods				
6	Cars and other vehicles				
7	Boats and planes				
8	Intellectual property				
9	Securities - Publicly traded	X	15	417,993.	FMV
10	Securities - Closely held stock				
11	Securities - Partnership, LLC, or trust interests				
12	Securities - Miscellaneous				
13	Qualified conservation contribution - Historic structures				
14	Qualified conservation contribution - Other				
15	Real estate - Residential				
16	Real estate - Commercial				
17	Real estate - Other				
18	Collectibles				
19	Food inventory				
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other ▶ ( )				
26	Other ▶ ( )				
27	Other ▶ ( )				
28	Other ▶ ( )				

			Yes	No
29	Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement	29		
30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?	30a		X
b	If "Yes," describe the arrangement in Part II.			
31	Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	31		X
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	32a	X	
b	If "Yes," describe in Part II.			
33	If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.			

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, LINE 32B:

A STOCK BROKER IS CONTRACTED TO LIQUIDATE STOCK.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047
2017
Open to Public Inspection

Name of the organization: ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS

Employer identification number: 95-4779029

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

TO OPEN AND TO CREATE A NETWORK OF EXCELLENT SMALL HIGH-PERFORMING 9-12 AND 6-8 PUBLIC SCHOOLS IN HISTORICALLY LOW INCOME COMMUNITIES IN LOS ANGELES THAT WILL SIGNIFICANTLY OUTPERFORM OTHER PUBLIC SCHOOLS IN PREPARING STUDENTS TO ENTER AND SUCCEED IN COLLEGE.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

THE MISSION OF THE ALLIANCE IS TO OPEN AND OPERATE EXCELLENT, SMALL, PUBLIC, HIGH-PERFORMING MIDDLE AND HIGH SCHOOLS IN THREE HISTORICALLY LOW-INCOME COMMUNITIES WITHIN THE LOS ANGELES UNIFIED SCHOOL DISTRICT THAT WILL SIGNIFICANTLY OUTPERFORM OTHER PUBLIC SCHOOLS IN PREPARING STUDENTS TO ENTER AND SUCCEED IN COLLEGE.

FORM 990, PART VI, SECTION A, LINE 2:

EVA STERN, BOARD MEMBER, IS THE MOTHER OF RACHEL KAGANOFF STERN, ALSO A BOARD MEMBER.

FORM 990, PART VI, SECTION B, LINE 11B:

THE INFORMATIONAL RETURNS WERE PREPARED BY OUTSIDE ACCOUNTANTS AND REVIEWED BY THE CONTROLLER AND CFO. ONCE APPROVED BY THE CONTROLLER AND CFO, THE RETURNS WERE MADE AVAILABLE TO THE BOARD.

FORM 990, PART VI, SECTION B, LINE 12C:

OFFICERS, DIRECTORS OR TRUSTEES, AND KEY EMPLOYEES ARE REQUIRED TO DISCLOSE ANY INTERESTS THAT COULD GIVE RISE TO CONFLICTS THROUGH AN ANNUAL QUESTIONNAIRE.

Name of the organization	Employer identification number
ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS	95-4779029

FORM 990, PART VI, SECTION B, LINE 15:

THE BOARD OF DIRECTORS DETERMINES THE COMPENSATION OF THE ORGANIZATION'S CEO, EXECUTIVE DIRECTOR, TOP MANAGEMENT OFFICIAL, OFFICERS, OR KEY EMPLOYEES BY USING COMPARABLE DATA AS WELL AS A BOARD COMMITTEE.

FORM 990, PART VI, SECTION C, LINE 18:

THE ORGANIZATION MAKES ITS FORMS 1023 AND FORM 990 AVAILABLE TO THE PUBLIC UPON REQUEST. THE FORM 990 CAN ALSO BE ACCESSED THROUGH WWW.GUIDESTAR.ORG, A PUBLIC WEBSITE.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:

OTHER PROFESSIONAL FEES:

PROGRAM SERVICE EXPENSES	390,547.
MANAGEMENT AND GENERAL EXPENSES	1,621,672.
FUNDRAISING EXPENSES	19,440.
TOTAL EXPENSES	2,031,659.

CONSULTING FEES:

PROGRAM SERVICE EXPENSES	542,439.
MANAGEMENT AND GENERAL EXPENSES	2,252,375.
FUNDRAISING EXPENSES	27,001.
TOTAL EXPENSES	2,821,815.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	4,853,474.

SCHEDULE R (Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2017

Open to Public Inspection

Name of the organization: ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS

Employer identification number: 95-4779029

Part I **Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
ALLIANCE SCHOOLS RE HOLDINGS, LLC - 76-0834509, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	HOLDING AND MANAGING THE REAL ESTATE PROPERTY	CALIFORNIA	-72,132.	1,382,172.	ALLIANCE COLLEGE-READY PUBLIC SCHOOLS
1918 BROADWAY CHARTER FINANCING LLC - 95-4779029, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	HOLDING AND MANAGING THE REAL ESTATE PROPERTY	CALIFORNIA	432,664.	19,835,213.	ALLIANCE COLLEGE-READY PUBLIC SCHOOLS
113 SOUTH ROWAN CHARTER FINANCING LLC - 95-4779029, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	HOLDING AND MANAGING THE REAL ESTATE PROPERTY	CALIFORNIA	-4,122.	6,406,448.	ALLIANCE COLLEGE-READY PUBLIC SCHOOLS
1552 ROCKWOOD STREET CHARTER FINANCING LLC - 95-4779029, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	HOLDING AND MANAGING THE REAL ESTATE PROPERTY	CALIFORNIA	0.	0.	ALLIANCE COLLEGE-READY PUBLIC SCHOOLS

Part II **Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity? Yes	(g) No
ALLIANCE GERTZ-RESSLER / RICHARD MERKIN 6-12 COMPLEX - 20-0846362, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE COLLINS FAMILY COLLEGE-READY HIGH SCHOOL - 01-0833582, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE JUDY IVIE BURTON TECHNOLOGY ACADEMY HIGH SCHOOL - 01-0833578, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE DR. OLGA MOHAN HIGH SCHOOL - 72-1616709, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization? Yes	(g) No
ALLIANCE PATTI AND PETER NEUWIRTH LEADERSHIP ACADEMY - 51-0581150, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE OUCHI / O'DONOVAN 6-12 COMPLEX - 51-0581153, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE JACK H. SKIRBALL MIDDLE SCHOOL - 51-0581154, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE MARC AND EVA STERN MATH AND SCIENCE SCHOOL - 51-0581156, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE HEALTH SERVICES ACADEMY HIGH SCHOOL - 94-3476912, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE MORGAN MCKINZIE HIGH SCHOOL - 94-3476915, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE LEICHTMAN-LEVINE FAMILY FOUNDATION ENVIRONMENTAL SCIENCE HIGH SCHOO, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE COLLEGE-READY MIDDLE ACADEMY #4 - 94-3477000, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE COLLEGE-READY MIDDLE ACADEMY #5 - 94-3477005, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE CINDY AND BILL SIMON TECHNOLOGY ACADEMY HIGH SCHOOL - 27-3723511, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE TENNENBAUM FAMILY TECHNOLOGY HIGH SCHOOL - 27-3723566, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE SUSAN AND ERIC SMIDT TECHNOLOGY HIGH SCHOOL - 27-4320694, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization? Yes	(g) No
ALLIANCE COLLEGE-READY ACADEMY HIGH SCHOOL #16 - 27-4320744, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE RENEE AND MEYER LUSKIN ACADEMY HIGH SCHOOL - 45-3138991, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE MARGARET M. BLOOMFIELD TECHNOLOGY ACADEMY HIGH SCHOOL - 45-3324807, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE COLLEGE-READY MIDDLE ACADEMY #12 - 46-3157726, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE COLLEGE-READY MIDDLE ACADEMY #8 - 46-3138259, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS FACILITIES CORPORATION - 45-294737, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA	EDUCATION	CALIFORNIA	501(C)(3)	12A	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE KORY HUNTER MIDDLE SCHOOL - 46-3174499, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE VIRGIL ROBERTS LEADERSHIP ACADEMY - 46-3193388, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE ALICE M. BAXTER COLLEGE-READY HIGH SCHOOL - 46-0599798, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	
ALLIANCE MARINE - INNOVATION AND TECHNOLOGY 6-12 COMPLEX - 47-2892698, 601 S. FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	EDUCATION	CALIFORNIA	501(C)(3)	2	ALLIANCE COLLEGE READY PUBLIC SCHOOLS	X	

Part III **Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations? Yes	(h) No	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner? Yes	(j) No	(k) Percentage ownership
ALLIANCE FOR COMMUNITY IMPACT LLC - 46-1999451, 601 SOUTH FIGUEROA STREET, 4TH FLOOR, LOS ANGELES, CA 90017	COMMUNITY DEVELOPMENT	CA	ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS					X	N/A	X		99.99%

Part IV **Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity? Yes	(i) No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity	1a		X
b Gift, grant, or capital contribution to related organization(s)	1b	X	
c Gift, grant, or capital contribution from related organization(s)	1c		X
d Loans or loan guarantees to or for related organization(s)	1d		X
e Loans or loan guarantees by related organization(s)	1e		X
f Dividends from related organization(s)	1f		X
g Sale of assets to related organization(s)	1g		X
h Purchase of assets from related organization(s)	1h		X
i Exchange of assets with related organization(s)	1i		X
j Lease of facilities, equipment, or other assets to related organization(s)	1j	X	
k Lease of facilities, equipment, or other assets from related organization(s)	1k		X
l Performance of services or membership or fundraising solicitations for related organization(s)	1l	X	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		X
o Sharing of paid employees with related organization(s)	1o	X	
p Reimbursement paid to related organization(s) for expenses	1p		X
q Reimbursement paid by related organization(s) for expenses	1q	X	
r Other transfer of cash or property to related organization(s)	1r		X
s Other transfer of cash or property from related organization(s)	1s		X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) ALLIANCE JACK H. SKIRBALL MIDDLE SCHOOL	L	565,529.	ACTUAL COST
(2) ALLIANCE JACK H. SKIRBALL MIDDLE SCHOOL	Q	96,442.	ACTUAL COST
(3) ALLIANCE JACK H. SKIRBALL MIDDLE SCHOOL	O	0.	
(4) ALLIANCE JACK H. SKIRBALL MIDDLE SCHOOL	B	6,000.	ACTUAL COST
(5) ALLIANCE SUSAN AND ERIC SMIDT TECHNOLOGY HIGH SCHOOL	L	765,963.	ACTUAL COST
(6) ALLIANCE SUSAN AND ERIC SMIDT TECHNOLOGY HIGH SCHOOL	Q	207,319.	ACTUAL COST

Part V **Continuation of Transactions With Related Organizations** (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(7)ALLIANCE SUSAN AND ERIC SMIDT TECHNOLOGY HIGH SCHOOL	O	0.	
(8)ALLIANCE SUSAN AND ERIC SMIDT TECHNOLOGY HIGH SCHOOL	B	6,000.	ACTUAL COST
(9)ALLIANCE OUCHI - O'DONOVAN 6-12 COMPLEX	L	1,377,160.	ACTUAL COST
(10)ALLIANCE OUCHI - O'DONOVAN 6-12 COMPLEX	Q	168,679.	ACTUAL COST
(11)ALLIANCE OUCHI - O'DONOVAN 6-12 COMPLEX	O	0.	
(12)ALLIANCE OUCHI - O'DONOVAN 6-12 COMPLEX	B	6,000.	ACTUAL COST
(13)ALLIANCE PATTI AND PETER NEUWIRTH LEADERSHIP ACADEMY	L	849,184.	ACTUAL COST
(14)ALLIANCE PATTI AND PETER NEUWIRTH LEADERSHIP ACADEMY	Q	128,953.	ACTUAL COST
(15)ALLIANCE PATTI AND PETER NEUWIRTH LEADERSHIP ACADEMY	O	0.	
(16)ALLIANCE PATTI AND PETER NEUWIRTH LEADERSHIP ACADEMY	B	6,000.	ACTUAL COST
(17)ALLIANCE COLLEGE-READY MIDDLE ACADEMY #5	L	397,823.	ACTUAL COST
(18)ALLIANCE COLLEGE-READY MIDDLE ACADEMY #5	O	0.	
(19)ALLIANCE COLLEGE-READY MIDDLE ACADEMY #5	Q	244,870.	ACTUAL COST
(20)ALLIANCE COLLEGE-READY MIDDLE ACADEMY #5	B	6,000.	ACTUAL COST
(21)ALLIANCE GERTZ-RESSLER / RICHARD MERKIN 6-12 COMPLEX	L	1,345,032.	ACTUAL COST
(22)ALLIANCE GERTZ-RESSLER / RICHARD MERKIN 6-12 COMPLEX	O	0.	
(23)ALLIANCE GERTZ-RESSLER / RICHARD MERKIN 6-12 COMPLEX	Q	54,926.	ACTUAL COST
(24)ALLIANCE GERTZ-RESSLER / RICHARD MERKIN 6-12 COMPLEX	B	12,000.	ACTUAL COST

Part V **Continuation of Transactions With Related Organizations** (Schedule R (Form 990), Part V, line 2)

	(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(7)	ALLIANCE MORGAN MCKINZIE HIGH SCHOOL	L	559,494.	ACTUAL COST
(8)	ALLIANCE MORGAN MCKINZIE HIGH SCHOOL	Q	335,165.	ACTUAL COST
(9)	ALLIANCE MORGAN MCKINZIE HIGH SCHOOL	O	0.	
(10)	ALLIANCE MORGAN MCKINZIE HIGH SCHOOL	B	6,000.	ACTUAL COST
(11)	ALLIANCE TED K. TAJIMA HIGH SCHOOL	L	498,875.	ACTUAL COST
(12)	ALLIANCE TED K. TAJIMA HIGH SCHOOL	O	0.	
(13)	ALLIANCE TED K. TAJIMA HIGH SCHOOL	Q	29,182.	ACTUAL COST
(14)	ALLIANCE TED K. TAJIMA HIGH SCHOOL	B	6,000.	ACTUAL COST
(15)	ALLIANCE MARGARET M. BLOOMFIELD TECH ACADEMY HIGH SCHOOL	Q	167,300.	ACTUAL COST
(16)	ALLIANCE MARGARET M. BLOOMFIELD TECH ACADEMY HIGH SCHOOL	L	716,637.	ACTUAL COST
(17)	ALLIANCE MARGARET M. BLOOMFIELD TECH ACADEMY HIGH SCHOOL	O	0.	
(18)	ALLIANCE MARGARET M. BLOOMFIELD TECH ACADEMY HIGH SCHOOL	B	6,000.	ACTUAL COST
(19)	ALLIANCE ALICE M. BAXTER COLLEGE-READY HS	Q	98,196.	ACTUAL COST
(20)	ALLIANCE ALICE M. BAXTER COLLEGE-READY HS	O	0.	
(21)	ALLIANCE ALICE M. BAXTER COLLEGE-READY HS	L	458,743.	ACTUAL COST
(22)	ALLIANCE ALICE M. BAXTER COLLEGE-READY HS	B	6,000.	ACTUAL COST
(23)	ALLIANCE KORY HUNTER MIDDLE SCHOOL	O	0.	
(24)	ALLIANCE KORY HUNTER MIDDLE SCHOOL	L	598,401.	ACTUAL COST

Part V **Continuation of Transactions With Related Organizations** (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(7)ALLIANCE KORY HUNTER MIDDLE SCHOOL	Q	72,019.	ACTUAL COST
(8)ALLIANCE KORY HUNTER MIDDLE SCHOOL	B	6,000.	ACTUAL COST
(9)ALLIANCE MARC AND EVA STERN MATH AND SCIENCE SCHOOL	L	826,061.	ACTUAL COST
(10)ALLIANCE MARC AND EVA STERN MATH AND SCIENCE SCHOOL	Q	135,413.	ACTUAL COST
(11)ALLIANCE MARC AND EVA STERN MATH AND SCIENCE SCHOOL	O	0.	
(12)ALLIANCE MARC AND EVA STERN MATH AND SCIENCE SCHOOL	B	6,000.	ACTUAL COST
(13)ALLIANCE COLLEGE-READY MIDDLE ACADEMY #12	Q	84,760.	ACTUAL COST
(14)ALLIANCE COLLEGE-READY MIDDLE ACADEMY #12	L	578,263.	ACTUAL COST
(15)ALLIANCE COLLEGE-READY MIDDLE ACADEMY #12	O	0.	
(16)ALLIANCE COLLEGE-READY MIDDLE ACADEMY #12	B	6,000.	ACTUAL COST
(17)ALLIANCE MARINE - INNOVATION AND TECHNOLOGY 6-12 COMPLEX	Q	38,985.	ACTUAL COST
(18)ALLIANCE MARINE - INNOVATION AND TECHNOLOGY 6-12 COMPLEX	L	744,251.	ACTUAL COST
(19)ALLIANCE MARINE - INNOVATION AND TECHNOLOGY 6-12 COMPLEX	O	0.	
(20)ALLIANCE MARINE - INNOVATION AND TECHNOLOGY 6-12 COMPLEX	B	6,000.	ACTUAL COST
(21)ALLIANCE CINDY AND BILL SIMON TECHNOLOGY ACADEMY HIGH SCHOOL	Q	91,950.	ACTUAL COST
(22)ALLIANCE CINDY AND BILL SIMON TECHNOLOGY ACADEMY HIGH SCHOOL	L	713,168.	ACTUAL COST
(23)ALLIANCE CINDY AND BILL SIMON TECHNOLOGY ACADEMY HIGH SCHOOL	O	0.	
(24)ALLIANCE CINDY AND BILL SIMON TECHNOLOGY ACADEMY HIGH SCHOOL	B	9,000.	ACTUAL COST

Part V **Continuation of Transactions With Related Organizations** (Schedule R (Form 990), Part V, line 2)

	(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(7)	ALLIANCE VIRGIL ROBERTS LEADERSHIP ACADEMY	Q	18,734.	ACTUAL COST
(8)	ALLIANCE VIRGIL ROBERTS LEADERSHIP ACADEMY	L	527,761.	ACTUAL COST
(9)	ALLIANCE VIRGIL ROBERTS LEADERSHIP ACADEMY	O	0.	
(10)	ALLIANCE VIRGIL ROBERTS LEADERSHIP ACADEMY	B	6,000.	ACTUAL COST
(11)	ALLIANCE PIERA BARBAGLIA SHAHEEN HEALTH SERVICES ACADEMY HIGH SCHOOL	L	644,110.	ACTUAL COST
(12)	ALLIANCE PIERA BARBAGLIA SHAHEEN HEALTH SERVICES ACADEMY HIGH SCHOOL	Q	235,612.	ACTUAL COST
(13)	ALLIANCE PIERA BARBAGLIA SHAHEEN HEALTH SERVICES ACADEMY HIGH SCHOOL	O	0.	
(14)	ALLIANCE PIERA BARBAGLIA SHAHEEN HEALTH SERVICES ACADEMY HIGH SCHOOL	B	6,000.	ACTUAL COST
(15)	ALLIANCE JUDY IVIE BURTON TECHNOLOGY ACADEMY HIGH SCHOOL	Q	101,608.	ACTUAL COST
(16)	ALLIANCE JUDY IVIE BURTON TECHNOLOGY ACADEMY HIGH SCHOOL	L	860,436.	ACTUAL COST
(17)	ALLIANCE JUDY IVIE BURTON TECHNOLOGY ACADEMY HIGH SCHOOL	O	0.	
(18)	ALLIANCE JUDY IVIE BURTON TECHNOLOGY ACADEMY HIGH SCHOOL	B	6,000.	ACTUAL COST
(19)	ALLIANCE COLLINS FAMILY COLLEGE-READY ACADEMY HIGH SCHOOL	L	852,648.	ACTUAL COST
(20)	ALLIANCE COLLINS FAMILY COLLEGE-READY ACADEMY HIGH SCHOOL	Q	85,842.	ACTUAL COST
(21)	ALLIANCE COLLINS FAMILY COLLEGE-READY ACADEMY HIGH SCHOOL	O	0.	
(22)	ALLIANCE COLLINS FAMILY COLLEGE-READY ACADEMY HIGH SCHOOL	B	6,000.	ACTUAL COST
(23)	ALLIANCE RENEE AND MEYER LUSKIN ACADEMY HIGH SCHOOL	L	759,575.	ACTUAL COST
(24)	ALLIANCE RENEE AND MEYER LUSKIN ACADEMY HIGH SCHOOL	O	0.	

Part V **Continuation of Transactions With Related Organizations** (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(7) ALLIANCE RENEE AND MEYER LUSKIN ACADEMY HIGH SCHOOL	Q	194,690.	ACTUAL COST
(8) ALLIANCE RENEE AND MEYER LUSKIN ACADEMY HIGH SCHOOL	B	6,000.	ACTUAL COST
(9) ALLIANCE DR. OLGA MOHAN HIGH SCHOOL	L	591,265.	ACTUAL COST
(10) ALLIANCE DR. OLGA MOHAN HIGH SCHOOL	Q	56,407.	ACTUAL COST
(11) ALLIANCE DR. OLGA MOHAN HIGH SCHOOL	O	0.	
(12) ALLIANCE DR. OLGA MOHAN HIGH SCHOOL	B	6,000.	ACTUAL COST
(13) ALLIANCE LEICHTMAN-LEVINE FAMILY FOUNDATION ENVIRONMENTAL SCIENCE HS	L	689,797.	ACTUAL COST
(14) ALLIANCE LEICHTMAN-LEVINE FAMILY FOUNDATION ENVIRONMENTAL SCIENCE HS	Q	109,681.	ACTUAL COST
(15) ALLIANCE LEICHTMAN-LEVINE FAMILY FOUNDATION ENVIRONMENTAL SCIENCE HS	O	0.	
(16) ALLIANCE LEICHTMAN-LEVINE FAMILY FOUNDATION ENVIRONMENTAL SCIENCE HS	B	6,000.	ACTUAL COST
(17) ALLIANCE TENNENBAUM FAMILY TECHNOLOGY HIGH SCHOOL	Q	119,786.	ACTUAL COST
(18) ALLIANCE TENNENBAUM FAMILY TECHNOLOGY HIGH SCHOOL	O	0.	
(19) ALLIANCE TENNENBAUM FAMILY TECHNOLOGY HIGH SCHOOL	L	427,055.	ACTUAL COST
(20) ALLIANCE TENNENBAUM FAMILY TECHNOLOGY HIGH SCHOOL	B	6,000.	ACTUAL COST
(21) ALLIANCE COLLEGE-READY MIDDLE ACADEMY #4	L	603,384.	ACTUAL COST
(22) ALLIANCE COLLEGE-READY MIDDLE ACADEMY #4	O	0.	
(23) ALLIANCE COLLEGE-READY MIDDLE ACADEMY #4	Q	61,719.	ACTUAL COST
(24) ALLIANCE COLLEGE-READY MIDDLE ACADEMY #4	B	6,000.	ACTUAL COST

Part V **Continuation of Transactions With Related Organizations** (Schedule R (Form 990), Part V, line 2)

	(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(7)	ALLIANCE COLLEGE-READY MIDDLE ACADEMY #8	O	0.	
(8)	ALLIANCE COLLEGE-READY MIDDLE ACADEMY #8	L	591,652.	ACTUAL COST
(9)	ALLIANCE COLLEGE-READY MIDDLE ACADEMY #8	Q	90,637.	ACTUAL COST
(10)	ALLIANCE COLLEGE-READY MIDDLE ACADEMY #8	B	6,000.	ACTUAL COST
(11)	ALLIANCE COLLEGE-READY MIDDLE ACADEMY #8	J	570,963.	ACTUAL COST
(12)	ALLIANCE FOR COLLEGE-READY ACADEMY FACILITIES CORPORATION	Q	4,173,659.	ACTUAL COST
(13)				
(14)				
(15)				
(16)				
(17)				
(18)				
(19)				
(20)				
(21)				
(22)				
(23)				
(24)				

Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners sec. 501(c)(3) orgs.? Yes	(e) No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations? Yes	(h) No	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner? Yes	(j) No	(k) Percentage ownership

Part VII Supplemental Information.

Provide additional information for responses to questions on Schedule R. See instructions.

PART II, IDENTIFICATION OF RELATED TAX-EXEMPT ORGANIZATIONS:

NAME, ADDRESS, AND EIN OF RELATED ORGANIZATION:

ALLIANCE LEICHTMAN-LEVINE FAMILY FOUNDATION ENVIRONMENTAL SCIENCE HIGH SCHOO

EIN: 94-3476918

601 S. FIGUEROA STREET, 4TH FLOOR

LOS ANGELES, CA 90017

NAME, ADDRESS, AND EIN OF RELATED ORGANIZATION:

ALLIANCE CINDY AND BILL SIMON TECHNOLOGY ACADEMY HIGH SCHOOL

EIN: 27-3723511

601 S. FIGUEROA STREET, 4TH FLOOR

LOS ANGELES, CA 90017

NAME, ADDRESS, AND EIN OF RELATED ORGANIZATION:

ALLIANCE MARGARET M. BLOOMFIELD TECHNOLOGY ACADEMY HIGH SCHOOL

EIN: 45-3324807

601 S. FIGUEROA STREET, 4TH FLOOR

LOS ANGELES, CA 90017

NAME, ADDRESS, AND EIN OF RELATED ORGANIZATION:

ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS FACILITIES CORPORATION

EIN: 45-2947371

601 S. FIGUEROA STREET, 4TH FLOOR

Part VII Supplemental Information.

Provide additional information for responses to questions on Schedule R. See instructions.

LOS ANGELES, CA 90017

EXTENDED TO MAY 15, 2019

Form **990-T**

Exempt Organization Business Income Tax Return
(and proxy tax under section 6033(e))

For calendar year 2017 or other tax year beginning JUL 1, 2017 , and ending JUN 30, 2018

▶ Go to www.irs.gov/Form990T for instructions and the latest information.

▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

OMB No. 1545-0687

2017

Open to Public Inspection for 501(c)(3) Organizations Only

Department of the Treasury
Internal Revenue Service

A ☐ Check box if address changed

B Exempt under section
☒ 501(c)(3)
☐ 408(e) ☐ 220(e)
☐ 408A ☐ 530(a)
☐ 529(a)

Print or Type

Name of organization (☐ Check box if name changed and see instructions.)
ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS

Number, street, and room or suite no. If a P.O. box, see instructions.
601 S. FIGUEROA STREET, 4TH FLOOR

City or town, state or province, country, and ZIP or foreign postal code
LOS ANGELES, CA 90017

D Employer identification number (Employees' trust, see instructions.)
95-4779029

E Unrelated business activity codes (See instructions.)
900099

C Book value of all assets at end of year
77,255,870.

F Group exemption number (See instructions.) ▶

G Check organization type ▶ ☒ 501(c) corporation ☐ 501(c) trust ☐ 401(a) trust ☐ Other trust

H Describe the organization's primary unrelated business activity. ▶ PARKING - PER TCJA

I During the tax year, was the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? ▶ ☐ Yes ☒ No

If "Yes," enter the name and identifying number of the parent corporation. ▶

J The books are in care of ▶ DAVID LAUCK Telephone number ▶ 213-943-4930

Part I Unrelated Trade or Business Income

			(A) Income	(B) Expenses	(C) Net
1a	Gross receipts or sales				
b	Less returns and allowances	c Balance ▶ 1c			
2	Cost of goods sold (Schedule A, line 7)	2			
3	Gross profit. Subtract line 2 from line 1c	3			
4a	Capital gain net income (attach Schedule D)	4a			
b	Net gain (loss) (Form 4797, Part II, line 17) (attach Form 4797)	4b			
c	Capital loss deduction for trusts	4c			
5	Income (loss) from partnerships and S corporations (attach statement)	5			
6	Rent income (Schedule C)	6			
7	Unrelated debt-financed income (Schedule E)	7			
8	Interest, annuities, royalties, and rents from controlled organizations (Sch. F)	8			
9	Investment income of a section 501(c)(7), (9), or (17) organization (Schedule G)	9			
10	Exploited exempt activity income (Schedule I)	10			
11	Advertising income (Schedule J)	11			
12	Other income (See instructions; attach schedule) SEE STATEMENT 3	12	95,988.		95,988.
13	**Total.** Combine lines 3 through 12	13	95,988.		95,988.

Part II Deductions Not Taken Elsewhere (See instructions for limitations on deductions.)

(Except for contributions, deductions must be directly connected with the unrelated business income.)

14	Compensation of officers, directors, and trustees (Schedule K)		14	
15	Salaries and wages		15	
16	Repairs and maintenance		16	
17	Bad debts		17	
18	Interest (attach schedule)		18	
19	Taxes and licenses		19	
20	Charitable contributions (See instructions for limitation rules)		20	
21	Depreciation (attach Form 4562)	21		
22	Less depreciation claimed on Schedule A and elsewhere on return	22a	22b	
23	Depletion		23	
24	Contributions to deferred compensation plans		24	
25	Employee benefit programs		25	
26	Excess exempt expenses (Schedule I)		26	
27	Excess readership costs (Schedule J)		27	
28	Other deductions (attach schedule)		28	
29	**Total deductions.** Add lines 14 through 28		29	0.
30	Unrelated business taxable income before net operating loss deduction. Subtract line 29 from line 13		30	95,988.
31	Net operating loss deduction (limited to the amount on line 30)		31	
32	Unrelated business taxable income before specific deduction. Subtract line 31 from line 30		32	95,988.
33	Specific deduction (Generally $1,000, but see line 33 instructions for exceptions)		33	1,000.
34	**Unrelated business taxable income.** Subtract line 33 from line 32. If line 33 is greater than line 32, enter the smaller of zero or line 32		34	94,988.

Part III Tax Computation

35	**Organizations Taxable as Corporations.** See instructions for tax computation. Controlled group members (sections 1561 and 1563) check here ▶ ☐ **See instructions** and:			
a	Enter your share of the $50,000, $25,000, and $9,925,000 taxable income brackets (in that order): (1) $ (2) $ (3) $			
b	Enter organization's share of: **(1)** Additional 5% tax (not more than $11,750) $			
	(2) Additional 3% tax (not more than $100,000) $			
c	Income tax on the amount on line 34 SEE STATEMENT 4 ▶		35c	20,249.
36	**Trusts Taxable at Trust Rates.** See instructions for tax computation. Income tax on the amount on line 34 from: ☐ Tax rate schedule or ☐ Schedule D (Form 1041) ▶		36	
37	**Proxy tax.** See instructions ▶		37	
38	Alternative minimum tax		38	
39	**Tax on Non-Compliant Facility Income.** See instructions		39	
40	**Total.** Add lines 37, 38 and 39 to line 35c or 36, whichever applies		40	20,249.

Part IV Tax and Payments

41a	Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116)	41a			
b	Other credits (see instructions)	41b			
c	General business credit. Attach Form 3800	41c			
d	Credit for prior year minimum tax (attach Form 8801 or 8827)	41d			
e	**Total credits.** Add lines 41a through 41d			41e	
42	Subtract line 41e from line 40			42	20,249.
43	Other taxes. Check if from: ☐ Form 4255 ☐ Form 8611 ☐ Form 8697 ☐ Form 8866 ☐ Other (attach schedule)			43	
44	**Total tax.** Add lines 42 and 43			44	20,249.
45 a	Payments: A 2016 overpayment credited to 2017	45a			
b	2017 estimated tax payments	45b			
c	Tax deposited with Form 8868	45c	30,000.		
d	Foreign organizations: Tax paid or withheld at source (see instructions)	45d			
e	Backup withholding (see instructions)	45e			
f	Credit for small employer health insurance premiums (Attach Form 8941)	45f			
g	Other credits and payments: ☐ Form 2439 ☐ Form 4136 ☐ Other Total ▶	45g			
46	**Total payments.** Add lines 45a through 45g			46	30,000.
47	Estimated tax penalty (see instructions). Check if Form 2220 is attached ▶ ☐			47	
48	**Tax due.** If line 46 is less than the total of lines 44 and 47, enter amount owed ▶			48	
49	**Overpayment.** If line 46 is larger than the total of lines 44 and 47, enter amount overpaid ▶			49	9,751.
50	Enter the amount of line 49 you want: **Credited to 2018 estimated tax** ▶ 9,751. **Refunded** ▶			50	0.

Part V Statements Regarding Certain Activities and Other Information (see instructions)

		Yes	No
51	At any time during the 2017 calendar year, did the organization have an interest in or a signature or other authority over a financial account (bank, securities, or other) in a foreign country? If YES, the organization may have to file FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If YES, enter the name of the foreign country here ▶		X
52	During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust? If YES, see instructions for other forms the organization may have to file.		X
53	Enter the amount of tax-exempt interest received or accrued during the tax year ▶ $		

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

▶ Signature of officer | Date | ▶ CHIEF FINANCIAL OFFICER Title

May the IRS discuss this return with the preparer shown below (see instructions)? [X] Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
LIOR TEMKIN	LIOR TEMKIN	05/22/19		P00748170

Firm's name ▶ SINGERLEWAK LLP — Firm's EIN ▶ 95-2302617

Firm's address ▶ 10960 WILSHIRE BLVD. STE 700 LOS ANGELES, CA 90024-3783 — Phone no. (310) 477-3924

Form **990-T** (2017)

Schedule A - Cost of Goods Sold. Enter method of inventory valuation ▶ N/A

1	Inventory at beginning of year	1		6	Inventory at end of year	6	
2	Purchases	2		7	**Cost of goods sold.** Subtract line 6 from line 5. Enter here and in Part I, line 2	7	
3	Cost of labor	3		8	Do the rules of section 263A (with respect to property produced or acquired for resale) apply to the organization?	Yes	No
4a	Additional section 263A costs (attach schedule)	4a					
b	Other costs (attach schedule)	4b					
5	**Total.** Add lines 1 through 4b	5					

Schedule C - Rent Income (From Real Property and Personal Property Leased With Real Property) (see instructions)

1. Description of property

(1)
(2)
(3)
(4)

	2. Rent received or accrued		3(a) Deductions directly connected with the income in columns 2(a) and 2(b) (attach schedule)
	(a) From personal property (if the percentage of rent for personal property is more than 10% but not more than 50%)	(b) From real and personal property (if the percentage of rent for personal property exceeds 50% or if the rent is based on profit or income)	
(1)			
(2)			
(3)			
(4)			
Total	0.	0.	

(c) Total income. Add totals of columns 2(a) and 2(b). Enter here and on page 1, Part I, line 6, column (A) ▶ 0.

(b) Total deductions. Enter here and on page 1, Part I, line 6, column (B) ▶ 0.

Schedule E - Unrelated Debt-Financed Income (see instructions)

	1. Description of debt-financed property	2. Gross income from or allocable to debt-financed property	3. Deductions directly connected with or allocable to debt-financed property	
			(a) Straight line depreciation (attach schedule)	(b) Other deductions (attach schedule)
(1)				
(2)				
(3)				
(4)				

	4. Amount of average acquisition debt on or allocable to debt-financed property (attach schedule)	5. Average adjusted basis of or allocable to debt-financed property (attach schedule)	6. Column 4 divided by column 5	7. Gross income reportable (column 2 x column 6)	8. Allocable deductions (column 6 x total of columns 3(a) and 3(b))
(1)			%		
(2)			%		
(3)			%		
(4)			%		
				Enter here and on page 1, Part I, line 7, column (A).	Enter here and on page 1, Part I, line 7, column (B).
Totals ▶				0.	0.
Total dividends-received deductions included in column 8 ▶					0.

Form **990-T** (2017)

Schedule F - Interest, Annuities, Royalties, and Rents From Controlled Organizations (see instructions)

Exempt Controlled Organizations

1. Name of controlled organization	2. Employer identification number	3. Net unrelated income (loss) (see instructions)	4. Total of specified payments made	5. Part of column 4 that is included in the controlling organization's gross income	6. Deductions directly connected with income in column 5
(1)					
(2)					
(3)					
(4)					

Nonexempt Controlled Organizations

7. Taxable Income	8. Net unrelated income (loss) (see instructions)	9. Total of specified payments made	10. Part of column 9 that is included in the controlling organization's gross income	11. Deductions directly connected with income in column 10
(1)				
(2)				
(3)				
(4)				
			Add columns 5 and 10. Enter here and on page 1, Part I, line 8, column (A).	Add columns 6 and 11. Enter here and on page 1, Part I, line 8, column (B).
Totals ▶			0.	0.

Schedule G - Investment Income of a Section 501(c)(7), (9), or (17) Organization (see instructions)

1. Description of income	2. Amount of income	3. Deductions directly connected (attach schedule)	4. Set-asides (attach schedule)	5. Total deductions and set-asides (col. 3 plus col. 4)
(1)				
(2)				
(3)				
(4)				
	Enter here and on page 1, Part I, line 9, column (A).			Enter here and on page 1, Part I, line 9, column (B).
Totals ▶	0.			0.

Schedule I - Exploited Exempt Activity Income, Other Than Advertising Income (see instructions)

1. Description of exploited activity	2. Gross unrelated business income from trade or business	3. Expenses directly connected with production of unrelated business income	4. Net income (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute cols. 5 through 7.	5. Gross income from activity that is not unrelated business income	6. Expenses attributable to column 5	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
	Enter here and on page 1, Part I, line 10, col. (A).	Enter here and on page 1, Part I, line 10, col. (B).				Enter here and on page 1, Part II, line 26.
Totals ▶	0.	0.				0.

Schedule J - Advertising Income (see instructions)

Part I Income From Periodicals Reported on a Consolidated Basis

1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
Totals (carry to Part II, line (5)) ▶	0.	0.				0.

Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in columns 2 through 7 on a line-by-line basis.)

1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
Totals from Part I ▶	0.	0.				0.
	Enter here and on page 1, Part I, line 11, col. (A).	Enter here and on page 1, Part I, line 11, col. (B).				Enter here and on page 1, Part II, line 27.
Totals, Part II (lines 1-5) ▶	0.	0.				0.

Schedule K - Compensation of Officers, Directors, and Trustees (see instructions)

1. Name	2. Title	3. Percent of time devoted to business	4. Compensation attributable to unrelated business
(1)		%	
(2)		%	
(3)		%	
(4)		%	
Total. Enter here and on page 1, Part II, line 14 ▶			0.

Form **990-T** (2017)

Form **4626**
Department of the Treasury
Internal Revenue Service

Alternative Minimum Tax - Corporations

▶ **Attach to the corporation's tax return.**
▶ **Go to www.irs.gov/Form4626 for instructions and the latest information.**

OMB No. 1545-0123

2017

Name: ALLIANCE FOR COLLEGE-READY PUBLIC SCHOOLS

Employer identification number: 95-4779029

Note: See the instructions to find out if the corporation is a small corporation exempt from the alternative minimum tax (AMT) under section 55(e).

1	Taxable income or (loss) before net operating loss deduction			1	94,988.
2	**Adjustments and preferences:**				
a	Depreciation of post-1986 property			2a	
b	Amortization of certified pollution control facilities			2b	
c	Amortization of mining exploration and development costs			2c	
d	Amortization of circulation expenditures (personal holding companies only)			2d	
e	Adjusted gain or loss			2e	
f	Long-term contracts			2f	
g	Merchant marine capital construction funds			2g	
h	Section 833(b) deduction (Blue Cross, Blue Shield, and similar type organizations only)			2h	
i	Tax shelter farm activities (personal service corporations only)			2i	
j	Passive activities (closely held corporations and personal service corporations only)			2j	
k	Loss limitations			2k	
l	Depletion			2l	
m	Tax-exempt interest income from specified private activity bonds			2m	
n	Intangible drilling costs			2n	
o	Other adjustments and preferences			2o	
3	Pre-adjustment alternative minimum taxable income (AMTI). Combine lines 1 through 2o			3	94,988.
4	**Adjusted current earnings (ACE) adjustment:**				
a	ACE from line 10 of the ACE worksheet in the instructions	4a	94,988.		
b	Subtract line 3 from line 4a. If line 3 exceeds line 4a, enter the difference as a negative amount. See instructions	4b	0.		
c	Multiply line 4b by 75% (0.75). Enter the result as a positive amount	4c			
d	Enter the excess, if any, of the corporation's total increases in AMTI from prior year ACE adjustments over its total reductions in AMTI from prior year ACE adjustments. See instructions. **Note:** You **must** enter an amount on line 4d (even if line 4b is positive)	4d			
e	ACE adjustment. • If line 4b is zero or more, enter the amount from line 4c • If line 4b is less than zero, enter the **smaller** of line 4c or line 4d as a negative amount			4e	0.
5	Combine lines 3 and 4e. If zero or less, stop here; the corporation does not owe any AMT			5	94,988.
6	Alternative tax net operating loss deduction. See instructions			6	
7	**Alternative minimum taxable income.** Subtract line 6 from line 5. If the corporation held a residual interest in a REMIC, see instructions			7	94,988.
8	**Exemption phase-out** (if line 7 is $310,000 or more, skip lines 8a and 8b and enter -0- on line 8c):				
a	Subtract $150,000 from line 7. If completing this line for a member of a controlled group, see instructions. If zero or less, enter -0-	8a	0.		
b	Multiply line 8a by 25% (0.25)	8b	0.		
c	Exemption. Subtract line 8b from $40,000. If completing this line for a member of a controlled group, see instructions. If zero or less, enter -0-			8c	40,000.
9	Subtract line 8c from line 7. If zero or less, enter -0-			9	54,988.
10	Multiply line 9 by 20% (0.20)			10	10,998.
11	Alternative minimum tax foreign tax credit (AMTFTC). See instructions			11	
12	Tentative minimum tax. Subtract line 11 from line 10 STMT 5 BLENDED RATE			12	5,544.
13	Regular tax liability before applying all credits except the foreign tax credit			13	20,249.
14	**Alternative minimum tax.** Subtract line 13 from line 12. If zero or less, enter -0-. Enter here and on Form 1120, Schedule J, line 3, or the appropriate line of the corporation's income tax return			14	0.

JWA **For Paperwork Reduction Act Notice, see separate instructions.** Form **4626** (2017)

717001
01-12-18

Adjusted Current Earnings (ACE) Worksheet

▶ See ACE Worksheet Instructions.

1	Pre-adjustment AMTI. Enter the amount from line 3 of Form 4626				1	94,988.
2	ACE depreciation adjustment:					
a	AMT depreciation			2a		
b	ACE depreciation:					
	(1) Post-1993 property	2b(1)				
	(2) Post-1989, pre-1994 property	2b(2)				
	(3) Pre-1990 MACRS property	2b(3)				
	(4) Pre-1990 original ACRS property	2b(4)				
	(5) Property described in sections 168(f)(1) through (4)	2b(5)				
	(6) Other property	2b(6)				
	(7) Total ACE depreciation. Add lines 2b(1) through 2b(6)			2b(7)		
c	ACE depreciation adjustment. Subtract line 2b(7) from line 2a				2c	
3	Inclusion in ACE of items included in earnings and profits (E&P):					
a	Tax-exempt interest income			3a		
b	Death benefits from life insurance contracts			3b		
c	All other distributions from life insurance contracts (including surrenders)			3c		
d	Inside buildup of undistributed income in life insurance contracts			3d		
e	Other items (see Regulations sections 1.56(g)-1(c)(6)(iii) through (ix) for a partial list)			3e		
f	Total increase to ACE from inclusion in ACE of items included in E&P. Add lines 3a through 3e				3f	
4	Disallowance of items not deductible from E&P:					
a	Certain dividends received			4a		
b	Dividends paid on certain preferred stock of public utilities that are deductible under section 247 (as affected by P.L. 113-295, Div. A, section 221(a)(41)(A), Dec. 19, 2014, 128 Stat. 4043)			4b		
c	Dividends paid to an ESOP that are deductible under section 404(k)			4c		
d	Nonpatronage dividends that are paid and deductible under section 1382(c)			4d		
e	Other items (see Regulations sections 1.56(g)-1(d)(3)(i) and (ii) for a partial list)			4e		
f	Total increase to ACE because of disallowance of items not deductible from E&P. Add lines 4a through 4e				4f	
5	Other adjustments based on rules for figuring E&P:					
a	Intangible drilling costs			5a		
b	Circulation expenditures			5b		
c	Organizational expenditures			5c		
d	LIFO inventory adjustments			5d		
e	Installment sales			5e		
f	Total other E&P adjustments. Combine lines 5a through 5e				5f	
6	Disallowance of loss on exchange of debt pools				6	
7	Acquisition expenses of life insurance companies for qualified foreign contracts				7	
8	Depletion				8	
9	Basis adjustments in determining gain or loss from sale or exchange of pre-1994 property				9	
10	**Adjusted current earnings.** Combine lines 1, 2c, 3f, 4f, and 5f through 9. Enter the result here and on line 4a of Form 4626				10	94,988.

FOOTNOTES STATEMENT 2

REASONABLE CAUSE WAIVER REQUEST - IRC 6651, FAILURE TO FILE PENALTY

LATE FILED RETURN DUE TO CCH SOFTWARE OUTAGE.

FORM 990-T OTHER INCOME STATEMENT 3

DESCRIPTION	AMOUNT
EMPLOYEE PARKING BENEFITS PER TCJA	95,988.
TOTAL TO FORM 990-T, PAGE 1, LINE 12	95,988.

FORM 990-T LINE 35C TAX COMPUTATION STATEMENT 4

1.	TAXABLE INCOME		94,988	
2.	LESSER OF LINE 1 OR FIRST BRACKET AMOUNT		50,000	
3.	LINE 1 LESS LINE 2		44,988	
4.	LESSER OF LINE 3 OR SECOND BRACKET AMOUNT		25,000	
5.	LINE 3 LESS LINE 4		19,988	
6.	INCOME SUBJECT TO 34% TAX RATE		19,988	
7.	INCOME SUBJECT TO 35% TAX RATE		0	
8.	15 PERCENT OF LINE 2		7,500	
9.	25 PERCENT OF LINE 4		6,250	
10.	34 PERCENT OF LINE 6		6,796	
11.	35 PERCENT OF LINE 7		0	
12.	ADDITIONAL 5% SURTAX		0	
13.	ADDITIONAL 3% SURTAX		0	
14.	TOTAL INCOME TAX			20,546
15.	TAX AT 21% RATE EFFECTIVE AFTER 12/31/2017		19,947	
		DAYS		
16.	TAX PRORATED FOR NUMBER OF DAYS IN 2017	184	10,357	
17.	TAX PRORATED FOR NUMBER OF DAYS IN 2018	181	9,892	
18.	TOTAL TAX PRORATED	365		20,249

TENTATIVE MINIMUM TAX (TMT) PRORATION STATEMENT 5

TENTATIVE MIMIMUM TAX FOR THE ENTIRE YEAR . . .		10,998.	
TMT IN EFFECT BEFORE 01/01/2018		10,998.	
TMT IN EFFECT AFTER 12/31/2017		0.	
	DAYS		
TMT PRORATED FOR NUMBER OF DAYS IN 2017 . .	184	5,544.	
TMT PRORATED FOR NUMBER OF DAYS IN 2018 . .	181	0.	
TMT PRORATED	365		5,544.